

Governance and Partnerships

Livability Principles Addressed: ALL

Aligned federal planning and investment resources that mirror the local and regional strategies for achieving sustainable communities

Long Term Outcomes:

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 1A	Develop Governance Structure. Work with Interim Leadership Team to develop Consortium Governance Structure, including guidelines for voting structure and participation from a broad range of constituents. Guidelines will include descriptions of several Working Groups that will convene around specific subject areas. Governance Structure will be designed to ensure diverse participation from traditionally under-represented communities.	Governance Structure document, signed MOUs and Consortium Agreements, Diverse regional consortium with an active and engaged Working Groups.	Land-of-Sky staff, Interim Leadership Team	June 15, 2011 - Agreements/MOUs Quarter 3 (Jul - Sept 2011) - Governance Structure Implemented Quarter 12 (Oct - Dec 2013) - Regional Consortium [ongoing throughout project]		Governance Structure developed; MOUs/Agreements signed. Consortium meeting regularly and operating well. Diverse representation from under-represented communities actively participating in decision-making.	Ensure Consortium is functioning well and members are committed to participating; Working Groups, Steering Committee, Executive Committee, and other groups are meeting as outlined in Governance Structure. Follow-up with team members and ask for their evaluation of meetings and involvement	
Task 1B	Form Federal-State LCI Team. Identify state and federal partners; form Federal-State LCI team; Convene team and compare issues, priorities and strategies.	Diverse regional consortium with an active and engaged Federal-State LCI Team.	Land-of-Sky staff	Quarter 12 (Oct - Dec 2013) [ongoing throughout project]		Team formed; MOUs signed. Note - team includes member of NC SC Task Force; Team has met at least four times total and members have participated in coalition meetings	Ensure membership of team includes all relevant agencies; Follow-up with team members and ask for their evaluation of meetings and involvement	
Task 1C	Incorporate state and federal sustainability policies and resources into regional plan. Identify state and federal priorities and funding sources for regional sustainability projects; Incorporate state and federal sustainability policies and resources into regional plan.	Summary of Federal and state priorities and funding opportunities, including application requirements and timeframes; LOS and other organizations pursuing some of the state and/or federal funding opportunities.	Federal/State LCI Workgroup, consultant(s)	Quarter 8 (Oct-Dec 2012) - summary Quarter 12 (Oct - Dec 2013) - LOS and others pursuing funding opportunities		Summary of federal and state priorities and funding opportunities produced and shared with consortium; Federal and state priorities and funding opportunities included in regional plan draft; staff/consortium members have met with some of the funders to pursue opportunities.	Review plan evaluations with state-federal team and identify and evaluate opportunities; Number of funding opportunities identified that match regional priorities.	
Task 1D	Incorporate regional priorities and strategies in state policies and strategies. Identify regional priorities.	Regional priorities and strategies identified and communicated to state and federal partners	Federal/State LCI Workgroup	Quarter 12 (Oct - Dec 2013)		Regional priorities and strategies identified and shared with NC SC Task Force and federal partners	Review state policies and strategies related to sustainability to see if regional priorities/strategies included	
Task 1E	Develop partnerships between affordable housing developers and transportation system coordinators and major employment providers. Convene cross-sector subgroup of Housing Workgroup, Jobs/Economic Development Workgroup, and potentially impacted neighborhoods to discuss opportunities and challenges; subgroup develops scenarios and secures broader community feedback; subgroup refines alternatives based on community feedback and maps priorities.	Cross-sector Subgroup re: Housing, Jobs/Economic Development, and potentially impacted neighborhoods	Land-of-Sky staff, Housing Workgroup, Jobs/ED Workgroup, Cross-Sector Subgroup	Quarter 12 (Oct - Dec 2013) [ongoing throughout project]		Working group representatives identified, meeting scheduled and convened; Goals and opportunities have been identified, vetted and community feedback secured; Working group refine goals and funding options identified.	Working group convened strategies secured; Feedback secured that reflects working groups strategies and broader community input; Vetted recommendations are components of new infill development activities	

<p>Task 1F</p>	<p>Secure participation of transit providers, MPO, RPO, ARHC, Chamber of Commerce, AdvantageWest, and Mountain BizWorks. Convene sector-specific Workgroups related to Housing, Transportation and Jobs/Economic Development (including key employers) to discuss opportunities and challenges; Ensure that working groups cross-communicate on specific issues (via Subgroups); Workgroups review options to identify and prioritize short- and long-term achievable initiatives -- Secure broader community feedback; Secure long-term commitment from working group to develop collaborative partnerships</p>	<p>Work Groups including transit providers, MPO, RPO, ARHC, Chambers of Commerce, AdvantageWest, and Mountain BizWorks.</p>	<p>Land-of-Sky Staff, Workgroups</p>	<p>Quarter 12 (Oct - Dec 2013) [ongoing throughout project]</p>		<p>Working group representatives identified, meetings scheduled and convened; Working Group goals and opportunities identified, vetted and community feedback secured; Working group's strategies reveal achievable goals that clearly reflect the depth, breadth and diversity of our region</p>	<p>Working group representation reflects all critical sectors including community representatives; MPO, RPO, Housing, Economic Development; Planning strategies reflect identified recommendations</p>	
<p>Task 1G</p>	<p>Develop partnerships for job creation. Convene Cross-Sector Subgroup, including K-12 schools, community colleges, Asheville GO!, employers and economic developers; subgroup meets regularly and develops strategies for job creation.</p>	<p>Job Creation Subgroup</p>	<p>Land-of-Sky Staff, Workgroups</p>	<p>Quarter 12 (Oct - Dec 2013) [ongoing throughout project]</p>		<p>Partners convened and challenges and opportunities identified.</p>	<p>Working group representation reflects all critical job creation sectors.</p>	

Collect and Evaluate Plans and Data

Livability Principles Addressed: ALL

Long Term Outcomes: Creation of regional transportation, housing, water, energy and air quality plans that are deeply aligned and tied to local comprehensive land use and capital investment plans.

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 2A	Collect and evaluate local, regional and state plans. Develop a framework for evaluating plans and collect all existing, relevant plans. Evaluate plans based on evaluation framework and report results; include identification of gaps, commonalities and alignment with federal and regional livability principles	Catalogue of existing plans with evaluation summary; public involvement on plan summary results.	Consultant(s) (with staff support)	Quarter 4 (Oct - Dec 2011)		Plans identified and collected; framework for evaluation defined; Plans evaluated and summary report produced; Plan evaluations and feedback incorporated into regional plan	Review list of plans with local and regional staff for completeness;	
Task 2B	Prepare regional/community picture that includes mapping of housing, employment centers, and transportation network.	Complete regional data set depicting housing, employment centers, transportation network, population, land use/land cover, natural features, and energy.	RENCI, Consultant(s), Land-of-Sky staff	Quarter 4 (Oct - Dec 2011)		Maps/data sets compiled and reviewed by Consotrium members.	Number and geographic coverage of data collected/maps completed.	
Task 2C	Design future scenarios and develop plans for widespread public involvement. Collect Haywood County and other data as determined; Begin designing future development scenarios based on known trends and a varying set of values. Get public feedback on the future scenarios through a full range of venues and means. Develop a set of alternatives based on feedback.	Updated data sets for entire region; scenarios and visualization tools	RENCI, Data/Analysis Workgroup, Consultant(s)	Quarter 4 (Oct - Dec 2011)		All anticipated data have been gathered; Attendance at Reality Check events; feedback received; Attendance at Reality Check events; feedback received.	Check to see that scenarios reflect urban and regional needs and values; Evaluate how widespread the involvement and how many people from traditionally underrepresented groups participated.	
Task 2D	Develop a draft regional plan for sustainability that identifies implementable projects and strategies. Draft an outline and format for plan and strategies. Complete draft plan; Communicate draft plan contents to public in a variety of ways. Get public feedback on the plan, selected future alternatives and implementation strategies through a full range of venues and means.	Regional Plan for Sustainable Development	Consultant(s) (with staff support)	Quarter 12 (Oct - Dec 2013)		Consensus reached on plan outline and format; Number of outlets and ways people can access the draft plan and comment on it	Draft plan contains regional, local, state and federal priorities and strategies	

Public Engagement

Livability Principles Addressed: Supporting existing communities Valuing communities and neighborhoods

Long Term Outcomes: Increased participation and decision-making in developing and implementing a long range vision for the region by populations traditionally marginalized in public planning processes.

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 3A	Design detailed outreach strategy. Work with consultant and Consortium to develop detailed public engagement process and initial communications tools.	Outreach strategy.	Interim Leadership Team, Consultant(s) (with staff support), Consortium	Quarter 4 (Oct - Dec 2011)		Detailed outreach strategy identified and implementation of strategy initiated.	Number of attendees at community events and level of participation; number of outreach events/tools deployed	
Task 3B	Seek active participation from members of targeted communities. Identify target communities (e.g. older adults, Hispanics, African-American, Native American, low income, rural, persons with disabilities, etc.); Begin outreach and engagement process with previously marginalized populations within the five-county planning area; Draft planning document reflects interests from all the diverse communities throughout the region.	Identified leaders within the targeted communities to improve outreach and communication; Active participation in the planning process by members of previously marginalized communities; Continued feedback on the draft planning document from all the diverse communities.	Consultant(s), Land-of-Sky staff, Consortium	Quarter 12 (Oct - Dec 2013) ongoing throughout project		Contacts with and commitments from identified leaders secured; Continuing contact with leaders, targeted outreach to marginalized communities and specific opportunities for participation identified; Targeted outreach for draft plan.	Number of identified community leaders; Number and geographic distribution of targeted outreach opportunities; Number of comments on draft plan from targeted communities	
Task 3C	Identify communication barriers/issues. Work with members of target communities to identify communication barriers and issues; Use communications toolbox to address barriers and issues.	Communication barriers and issues identified and addressed through communication toolbox.	Consultant(s), Land-of-Sky staff, Consortium	Quarter 12 (Oct - Dec 2013) ongoing throughout project		Communication barriers identified and potential solutions collected; Communication toolbox employed to address barriers; Ongoing use of communication toolbox and website to address barriers.	Number of communication barriers and solutions collected; Number of times communication toolbox is referenced or used; Number of website hits	
Task 3D	Develop communication toolbox to include multi-lingual and multi-media resources. Convene Communication and Outreach Workgroup to develop communications toolbox; Draft communication toolbox shared with representatives of target communities to ensure usefulness; Draft plan disseminated through multiple communication vehicles, including traditional and new methods	communications toolbox	Consultant(s), Land-of-Sky staff, Communications and Outreach Workgroup	Quarter 12 (Oct - Dec 2013) ongoing throughout project		Convene Communications and Outreach Work Group; communication tools, including an interactive website developed to improve participation and outreach among all communities; Robust, interactive website being utilized for outreach and engagement and agreement in place for website maintenance.	Number of times communication tools are referenced or used; Number of website hits; number and type of outreach methods used	

Task 3E	Public Engagement Events, Phase 1: Reality Check #1. Launch and maintain virtual input tools. Share scenario planning models with community. Conduct widespread public involvement and gather feedback. Identify regional values and measures.	Reality Check #1	Consultant(s), RENCI, Consortium	Quarter 6 (Apr - Jun 2012) - Reality Check #1 Quarter 12 (Oct - Dec 2013) - virtual input tools, ongoing throughout project		Virtual input tools launched; Reality Check #1 conducted and input collected	Number of users of virtual input tools; Number of participants in and geographic/demographic distribution of attendees at Reality Check #1.	
Task 3F	Public Engagement Events, Phase 2: Reality Check #2. Use draft Regional Plan to refine/revise future alternatives for public input. Broadly release and share draft Regional Plan. Get input/feedback on draft Regional Plan.	Reality Check #2	Consultant(s), RENCI, Consortium	Quarter 10 (Apr - Jun 2013)		Reality Check #2 conducted and input collected	Number of users of virtual input tools; Number of participants in and geographic/demographic distribution of attendees at Reality Check #2.	

Job Creation

Livability Principles Addressed: Enhance economic competitiveness Supporting existing communities

Long Term Outcomes: Develop strategies for creating job opportunities for residents in disadvantaged communities through partnerships with schools, job training programs and major employers.
 Reduced social and economic disparities for low-income, minority communities, and other disadvantaged populations within the target region.

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 4A	<p>Develop strategies for job creation. Develop strategies to create effective job training programs that are matched to employment needs. Develop strategies to improve graduation rates and employability of local high school graduates. Continue implementing strategies, monitor and modify program progress as needed</p>	<p>Job creation strategies, including job training programs and strategies to improve graduation rates.</p>	<p>Jobs/Economic Development Workgroup</p>	<p>Quarter 8 (Oct - Dec 2012)</p>		<p>Partners convened and challenges and opportunities identified. Strategies developed and a few pilot programs selected for implementation; Pilot programs implemented and evaluated</p>	<p>Number and geographic distribution of pilot programs selected for implementation Comparison of historic, current, and projected graduation rates; Evaluate employment rates in minority communities; Surveys of a representative set of employers across region</p>	

Improve transportation & housing options

Livability Principles Addressed: Providing more transportation choices; Promoting equitable affordable housing Supporting existing communities
Leveraging federal investments

Long Term Outcomes: Decrease in per capita VMT and transportation-related emissions for the region. Decrease in combined housing and transportation costs per household. Increased proportion of low and very-low income households within a 30-minute transit commute of major employment centers.

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 5A	Analyze locations of housing and employment centers in relation to the transportation network. Review maps of housing and employment centers and compare with transportation system and identify gaps and opportunities. Analyze gaps in network and propose improvements. Prioritize improvements	Transit, bicycle and pedestrian improvements identified and prioritized to strengthen networks and ties to housing and employment.	MPO staff, RENCI, Consortium/public, Consultant(S) (review)	Quarter 8 (Oct - Dec 2012)		Previously identified transit, bicycle, and pedestrian improvements reviewed to assess contribution to network. New improvements identified. Transit, bicycle, and pedestrian improvements prioritized and submitted to MPO and RPO for consideration.	Number of transportation improvements identified. Number of potential business development sites identified. Level of inclusion of prioritized projects into ongoing MPO and RPO planning and prioritization.	
Task 5B	Develop multi-modal transportation options in proximity to major employers. Identify multi-modal transportation option near major employment centers. Develop alternatives linking transportation options and employment centers. Review options based on community and agency feedback -- Incorporate recommendation into planning strategies	Complete baseline analysis of existing and promote discussion groups between major employers and transportation team; Alternatives are developed and mapped for individual communities; With community feedback, alternatives are refined and prioritized	MPO staff, Transportation Workgroup, RENCI, Consortium/public	Quarter 8 (Oct - Dec 2012) - Analysis Quarter 12 (Oct - Dec 2013) - review/recommend options		Baseline analysis completed; Proposed transportation options mapped based on feedback from community, transportation staff and major employers; Cost/savings analysis developed for prioritized alternatives	Transportation options identified; Feedback reflects input and needs of affected communities; Energy and cost benefit analysis completed for each transportation option	
Task 5C	Identify affordable housing initiatives that interconnect with multi-modal transportation and major employers. Secure input and options from affordable housing providers, Transportation planners and employers. Analyze siting challenges and opportunities --- Develop mapping models and secure community input. Coordinate collaborative relationship between housing providers, transportation, economic development partners and major employers.	Convene Cross-Sector Subgroup of housing providers, transportation planners, economic development staff and major employers; Strategies and opportunities are refined based on community and working group input	Land-of-Sky staff, Cross-Sector Subgroup	Quarter 8 (Oct - Dec 2012) - Analysis Quarter 12 (Oct - Dec 2013) - working group (ongoing throughout project)		Issues, challenges and opportunities identified by key working group; Interconnected and developable affordable housing sites identified and mapped linking transportation and employment hubs; Refined list of interconnected and developable housing sites mapped based on input from community and Working Group.	Working group input recorded and sites identified; Identified sites prioritized and included in long-range MPO and comprehensive housing strategies plans.	

Task 5D	<p>Expand multi-modal transportation and employment options to rural communities. Develop a database to identify existing and potential transportation and employment options within rural communities. Work with transportation, planning and economic development staff to review entrepreneurial and employment opportunities. Initiate a subgroup of transportation and economic development planners that support rural communities within the region.</p>	<p>Complete an assessment of existing transportation and employment links in rural communities within the region; Scenario models are developed based on initial assessments and complement community scale; Alternatives refined and incorporated into planning strategies.</p>	<p>MPO and RPO Staff, Cross-sector Subgroup (Transportation and ED)</p>	<p>Quarter 8 (Oct - Dec 2012) - Analysis Quarter 12 (Oct - Dec 2013) - working group (ongoing throughout project)</p>		<p>Assessment completed and preliminary opportunities identified; Scenario models developed and formalized for presentation to communities, and transportation and economic development teams; Alternatives refined and prioritized based on feedback -- Proposed implementation schedule developed.</p>	<p>Alternatives developed and listed; Working relationships developed between rural communities and diverse group of economic development professionals; Identified funding opportunities that support rural community employment linked with multi-model transportation options.</p>	
Task 5E	<p>Increase alternative fuel vehicles and stations. Identify gaps in locations of alternative fuel and electric vehicle charging stations in region. Work with fleet managers and fuel providers to secure grants for new fueling and electric vehicle charging stations to fill gaps and to increase the number of alternative fuel vehicles in fleets. Work to continue increasing the number of alt. fuel vehicles and stations throughout the region.</p>	<p>Gaps in locations of alternative fuel and electric vehicle charging stations in region identified; US Dept of Energy Clean Cities Designation; Assistance provided to fleet managers and fuel providers to secure grants for new fueling and electric vehicle charging stations to fill gaps and to increase the number of alternative fuel vehicles in fleets; Identified strategies and implementation plans incorporated into the regional plan.</p>	<p>Land-of-Sky Clean Cities staff, Clean Cities Committees, RENCI or Land-of-Sky GIS staff (mapping)</p>	<p>Quarter 8 (Oct - Dec 2012) - Analysis Quarter 12 (Oct - Dec 2013) - work with fleet managers and others (ongoing throughout project)</p>		<p>Alternative fuel and electric vehicle charging stations mapped, gaps identified. Clean Cities designation secured. Grant opportunities for fleets identified and assistance in completing applications provided. 17 percent increase in alternative-fueled vehicles throughout the region. Draft Plan incorporates identified strategies and plans. 30 percent increase in alternative-fueled vehicles throughout the region.</p>	<p>Percentage increase in alternative fueled vehicles</p>	
Task 5F	<p>Improve affordable housing opportunities. Complete Analysis of Impediments to Fair Housing Choice. Promote implementation of recommendations identified in the Analysis of Impediments to Fair Housing Choice. Identify affordable housing opportunities and developers. Identify potential sites for business development close to affordable housing and in rural areas.</p>	<p>Analysis of Impediments to Fair Housing Choice; Affordable housing opportunities and developers identified; Potential sites for business development close to affordable housing and in rural areas identified; Funding opportunities to support affordable housing development and economic development initiatives identified.</p>	<p>Consultant, Land-of-Sky staff, Asheville Housing Consortium</p>	<p>August 2011- Analysis of Impediments to Fair Housing Quarter 12 (Oct - Dec 2013) - implementation activities</p>		<p>Affordable housing opportunities identified and mapped. Developers identified and contact list compiled. Potential sites for business development close to affordable housing and in rural areas identified and mapped. Funding opportunities identified and assistance in completing applications completed.</p>	<p>Number of potential developers identified and contacted.</p>	

<p>Task 5G</p>	<p>Decrease in per capita VMT and transportation-related emissions. Work with Clean Air Campaign, Clean Vehicles Coalition, MPO, RPO, bicycle and pedestrian groups, and area transit operators to identify gaps and opportunities. Use gaps identified in network to develop strategies and pursue funding for projects to improve transportation choices. Incorporate the identified strategies and implementation plans into the regional plan.</p>	<p>Historic and current VMT and emissions data collected and plotted. Work with Clean Vehicles Coalition, Clean Air Campaign, MPO, and RPO to further air quality outreach and education. Work with area transit operators, bicycle and pedestrian groups, and existing TDM program to support efforts to reduce VMT. Identify funding opportunities. Continue working with partners to support air quality outreach and VMT reductions. Measure any changes in air quality and VMT trends during project timeframe. Funding opportunities pursued.</p>	<p>Transportation Workgroup, MPO/RPO staff, Land-of-Sky staff</p>	<p>Quarter 12 (Oct - Dec 2013) - ongoing throughout project</p>		<p>Historic and current data collection completed, trend lines created. Outreach to CAC, CVC, MPO and RPO conducted. Transit, bike/ped, and TDM relationships continued. Data since initiation of project collected and combined with historic data to measure progress.</p>	<p>Number of partner meetings attended where outreach was provided. VMT reductions and emissions data.</p>	
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Identify potential infill and brownfields sites

Livability Principles Addressed: Promoting equitable affordable housing; Increasing economic competitiveness; Supporting existing communities; Leveraging federal investment; Valuing communities and neighborhoods.

Long Term Outcomes: Increase in the share of residential and commercial construction on underutilized infill development sites that encourage revitalization, while minimizing displacement in neighborhoods with significant disadvantaged populations.

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 6A	Identify infill sites for sustainable, affordable and accessible housing development along transit corridors which connect to employment centers. Identify developable infill sites that are within proximity to employment centers and accessible to transit systems.	Developable sites identifies and mapped; Mapping refined and community input presentations finalized; Planning strategies are refined based on community feedback	Land-of-Sky staff, Regional Brownfields Initiative, Jobs/Economic Development Workgroup, Transportation Workgroup	Quarter 8 (Oct - Dec 2012)		Potential sites identified and mapped; Mapped sites are priorities based on property availability, developability and/or remediation requirements; Prioritized site maps refined and alternatives prepared for inclusion in long-range planning documents	Confirm proposed siting options and transportation links with employment centers; Feedback secured reflects the full breadth of the effected communities residents; Refined and prioritized alternatives incorporated in CEDS and other long-range planning documents	
Task 6B	Develop partnerships between affordable housing developers and transportation system coordinators and major employment providers. Convene Cross-sector subgroups of housing providers, economic development representatives and potentially impacted neighborhoods to discuss opportunities and challenges. Subgroup develops scenarios and secure broader community feedback. Subgroup refines alternatives based on community feedback and maps priorities.	Coordinate housing provider, transportation, employers and community representative subgroup; Utilizing subgroup recommendations develop achievable opportunities and outcomes -- secure community feedback; Subgroup refines recommendations and provides alternatives for CEDS and other long-range planning reports	Cross-sector Subgroup (Housing, ED, neighborhoods)	Quarter 12 (Oct - Dec 2013) - ongoing throughout project		Working group representatives identified, meeting scheduled and convened; Goals and opportunities have been identified, vetted and community feedback secured; Working group refine goals and funding options identified	Working group convened strategies secured; Feedback secured that reflects working groups strategies and broader community input; Vetted recommendations are components of new infill development activities	

Identify proposed revisions to existing regional plans

Livability Principles Addressed: Providing more transportation choices; Promoting equitable affordable housing; Increasing economic competitiveness; Supporting existing communities; Leveraging federal investment; Valuing communities and neighborhoods.

Long Term Outcomes: Based on the Regional Plan, identify proposed revisions to the Long Range Transportation Plan (LRTP), the Comprehensive Economic Development Strategy (CEDS) and the Regional Consolidated Strategic Housing and Community Development Plan 2010 -2015

TASK	DESCRIPTION	DELIVERABLE	RESPONSIBILITY	DUE	STATUS	MEASURES	EVALUATION	NOTES
Task 7A	Utilize LRTP, CEDS, and the Regional Consolidated Plans to link transportation, affordable housing and major employer and employment centers. Analyze the various transportation, housing, land-use and region-wide planning reports to determine links, gaps and opportunities. Review feedback to confirm that it reflects community's breadth and diversity - refine strategies for incorporation into regional reports and plans	Complete analysis of existing plans, reports and strategies; Coordinate discussions with housing, transportation and employment providers to develop short- and long-term implementation strategy	Land-of-Sky staff (tracking and facilitating process), others (implementing and making changes)	Quarter 12 (Oct - Dec 2013) & future		Analysis of the various transportation, housing, land-use and other region-wide planning reports to determine links, gaps and opportunities; Short- and long-term implementation strategy are being incorporated into housing, transportation and economic development provider plans	Draft Plan links transportation, housing and employment and reflect broad community input; LRTP, Consolidated Plan and CEDS revisions reveal linkage recommendations and implementation strategies	